

HealthFlex Summit—October 2019

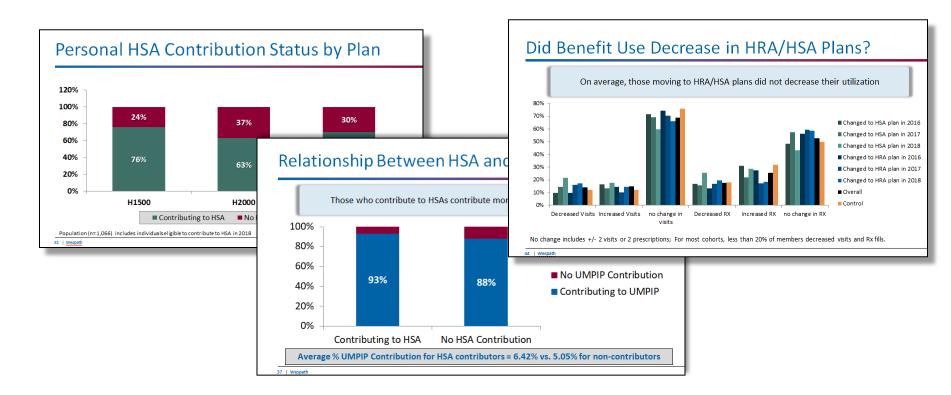


Using Data to Drive Decisions: 201

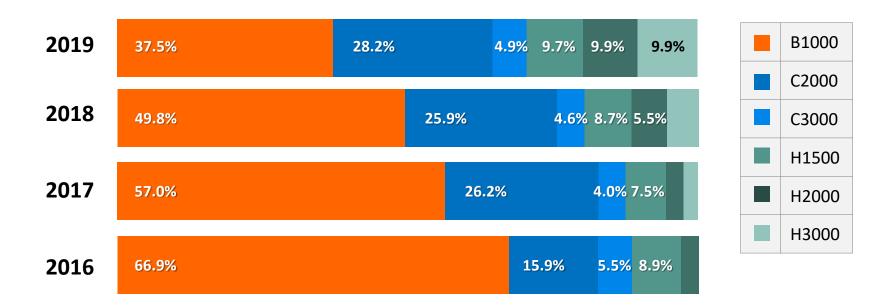


- Personal Plan Selection—
 Determining the "Right" Plan
- Lowest Cost Plan Analysis
- How Rational Is Plan Choice Behavior?
- Future and Next Steps

Use of Data to Inform HealthFlex Decisions



Plan Migration in HealthFlex Exchange



Traditional plan sponsors have 83% enrollment in B1000 in 2019

Personalized Data—Choosing the "Right" Plan

• Explored a pilot with Evive

- Use actual claims data to determine most cost effective plan
- Unable to validate the data and feel comfortable with the results

ALEX Benefits Counselor

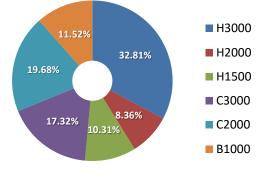
- Participants enter estimated utilization to get a recommended plan
- Ability to track, on aggregate, recommended plans



Historical Results from ALEX

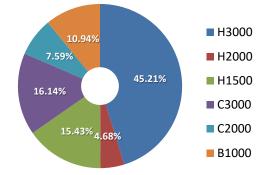
Does ALEX® always recommend the H3000?

Recommended Plans for 2018





Recommended Plans for 2019



Why the H3000?



Due to significantly lower premium and only a slightly higher out-of-pocket maximum, H3000 can be most cost-effective for individuals with very low or very high costs 1

Getting to a More Complete Picture

- How can we use data to determine the "right" plan
- Engaged Willis Towers Watson to complete some analysis at the aggregate level

Participant Out of Pocket Cost Analysis—Overview

- Wespath and Willis Towers Watson conducted an analysis of HealthFlex participants' out-of-pocket costs from 2017 and 2018
- Determine whether participants enroll in the lowest cost plan
- Participant's claims were summarized across nine different medical and Rx categories
- Total cost assumption included
 - Provisions for all 6 HealthFlex plans
 - HRA and HSA and participant contributions
 - Conference-specific premium credit amounts

Participant Out-of-Pocket Cost Analysis—Assumptions

Assumptions applied to analysis:

- Services are in-network
- Participants completed their HealthQuotient
- No preventive care services
- Average allowed cost per service used
- Standard order of services used
 - Prescription drugs
 - Medical services
- Non-covered costs not included
- No personal HSA contributions
- 80% subsidy rate for non-HealthFlex Exchange conferences

Participant Out-of-Pocket Cost Analysis—Example

Participant Only Coverage in Sample Conference

Type of Service	2018 # of Units	2018 Allowed Cost / Unit	2018 Allowed Cost
Generic Script	14	\$12	\$163
Brand Script	4	\$59	\$238
PCP Visit	8	\$279	\$2,229
Specialist Visit	1	\$57	\$57
BH Visit	0	\$0	\$0
Therapy Visit	0	\$0	\$0
ER Visit	0	\$0	\$0
IP Admit	0	\$0	\$0
OP Procedure	13	\$122	\$1,580
Total			\$4,267

B1000	C2000 with HRA	C3000 with HRA	H1500 with HSA	H2000 with HSA	H3000
\$1,649	\$2,636	\$3,696	\$2,106	\$2,742	\$3,802
\$0	(\$1,000)	(\$250)	(\$750)	(\$500)	\$0
\$1,368	\$840	(\$708)	\$564	(\$264)	(\$1,440)
\$3,017	\$2,476	\$2,738	\$1,920	\$1,978	\$2,362
	\$1,649 \$0 \$1,368	B1000 HRA \$1,649 \$2,636 \$0 (\$1,000) \$1,368 \$840	B1000 HRA HRA \$1,649 \$2,636 \$3,696 \$0 (\$1,000) (\$250) \$1,368 \$840 (\$708)	B1000 HRA HRA HSA \$1,649 \$2,636 \$3,696 \$2,106 \$0 (\$1,000) (\$250) (\$750) \$1,368 \$840 (\$708) \$564	B1000HRAHRAHSAHSA\$1,649\$2,636\$3,696\$2,106\$2,742\$0(\$1,000)(\$250)(\$750)(\$500)\$1,368\$840(\$708)\$564(\$264)

Current Plan

Lowest Cost Plan

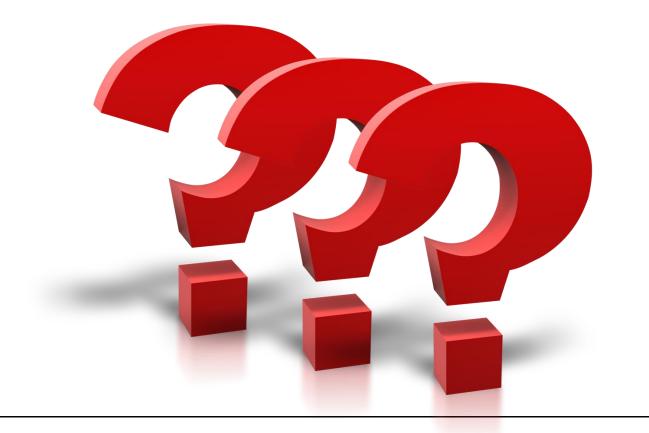
Total Annual Cost Is Not the Only Consideration

Other consideration include

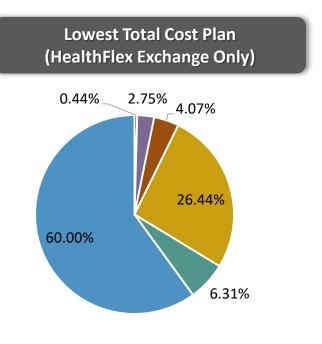
- Avoid higher deductible plans with potential large out-of-pocket payments
- Prefer the certainty of a copay when they visit the doctor
- Some people find HSA to be more valuable

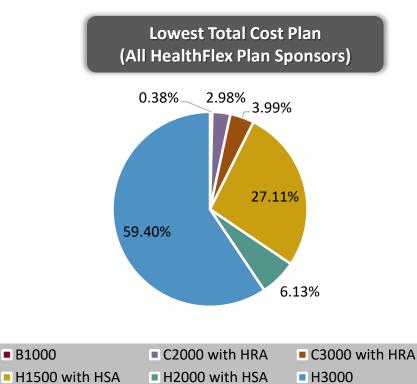


Mentimeter Questions



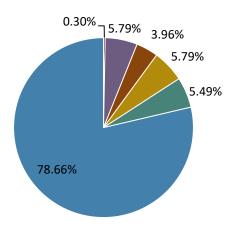
Initial Insights—Lowest Cost Plan



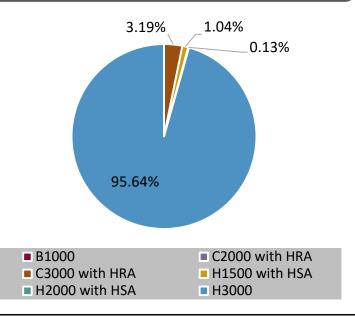


Does Utilization Impact Results?

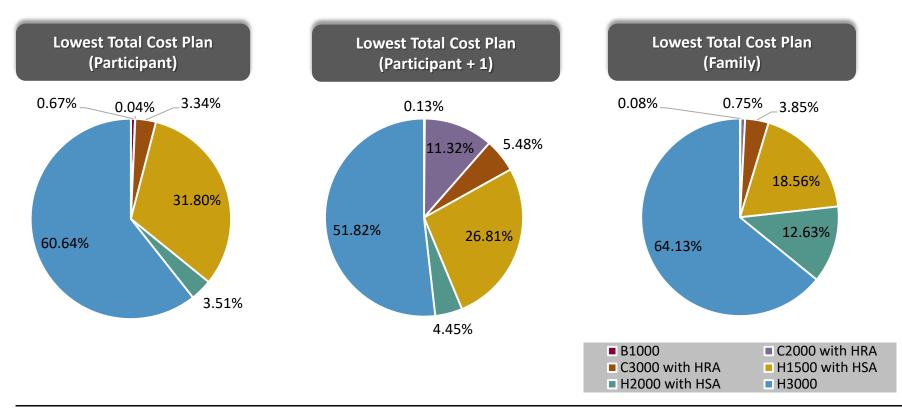
Lowest Total Cost Plan (> \$100,000 in Total Claims)



Lowest Total Cost Plan (< \$3,000 in Total Claims)

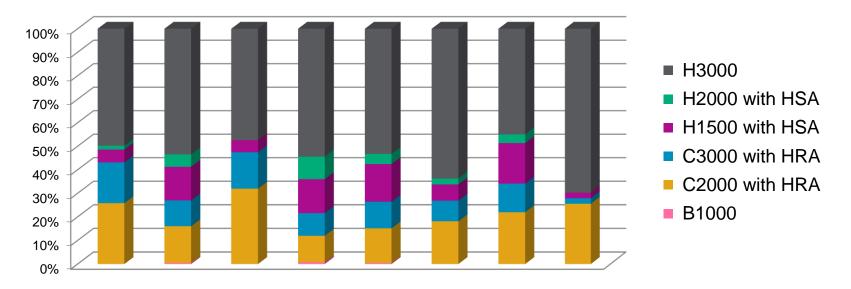


Does the Coverage Tier Impact Results?

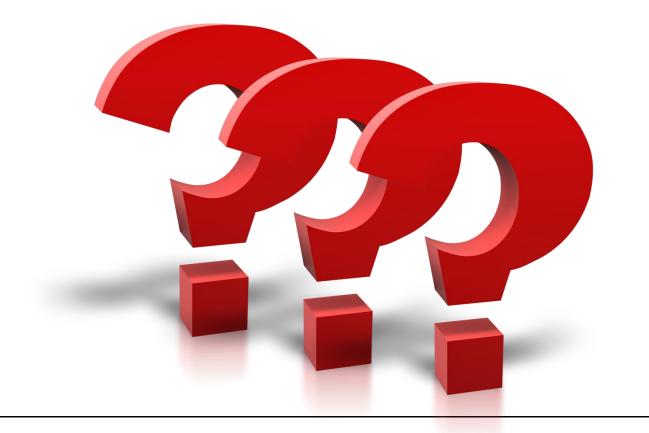


Additional Support for HealthFlex Exchange

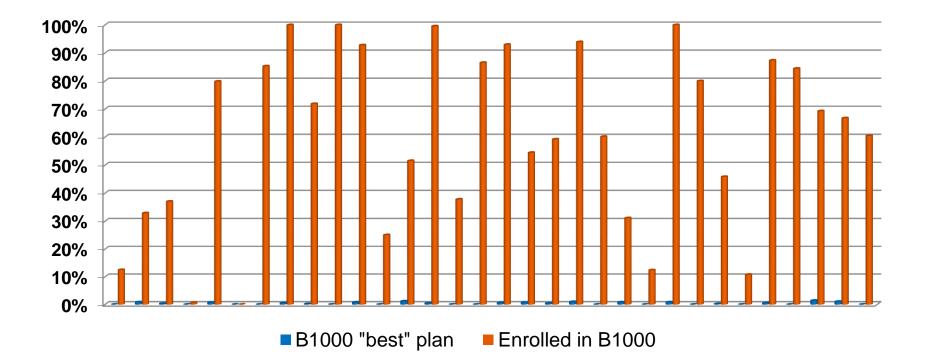
Most traditional HealthFlex participants could save money with a plan that is not currently available to them



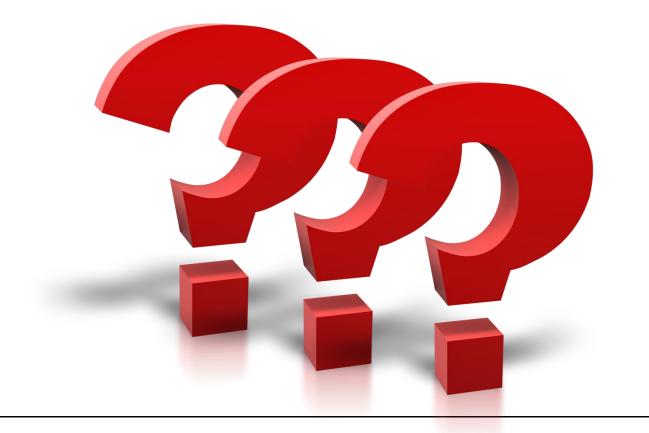
Mentimeter Questions



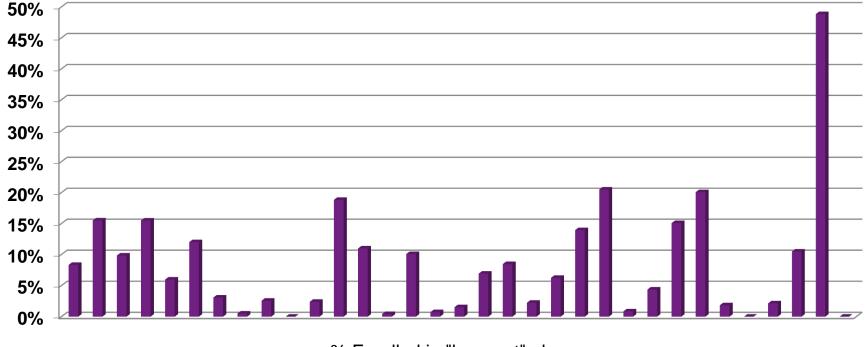
Analysis of B1000 Enrollment by Plan Sponsor



Mentimeter Questions



How Logical Is Plan Choice?



■ % Enrolled in "low cost" plan

Next Steps and the Future

- Re-run analysis with 2017 and 2019 utilization data
- How does premium credit impact these results?
- Use analysis to test future plan designs
- Helping individuals make the right choice
- Identify specific circumstances that make plans "best"



Appendix—Average Projected OOP Cost by Plan

			Average Projected OOP Cost by Plan					
Allowed Claims	# of Participants	Average Allowed Cost	B1000	C2000 with HRA	C3000 with HRA	H1500 with HSA	H2000 with HSA	H3000
Less than \$1,000	1,541	\$421	\$268	\$398	\$399	\$421	\$421	\$421
\$1,000 - \$3,000	1,531	\$1,882	\$1,141	\$1,680	\$1,743	\$1,678	\$1,812	\$1,882
\$3,000 - \$5,000	958	\$3,938	\$1,916	\$2,813	\$3,395	\$2,626	\$3,222	\$3,800
\$5,000 - \$10,000	1,443	\$7,269	\$2,778	\$3,790	\$5,352	\$3,400	\$4,438	\$6,213
\$10,000 - \$50,000	2,741	\$22,810	\$5,177	\$6,384	\$8,523	\$5,948	\$7,408	\$8,773
Over \$50,000	902	\$130,986	\$7,025	\$8,493	\$9,646	\$8,250	\$9,204	\$9,647
Total Average OOP Expenses	9,116	\$21,771	\$3,130	\$4,005	\$5,081	\$3,772	\$4,555	\$5,362
Total Average Participant Contributions			\$4,091	\$3,231	\$762	\$2,803	\$1,466	(\$405)

- Average OOP cost difference of \$2,200 between B1000 and H3000
- Average annual contribution difference of \$4,500 between B1000 and H3000

Appendix—Lowest Cost Plan by Amount of Claims

		Lowest Cost Plan (by # of Participants)							
Allowed Claims	# of Participants	B1000	C2000 with HRA	C3000 with HRA	H1500 with HSA	H2000 with HSA	H3000		
Less than \$1,000	1,541	0	0	5	0	0	1,536		
\$1,000 - \$3,000	1,531	0	0	93	32	4	1,402		
\$3,000 - \$5,000	958	3	6	96	244	144	465		
\$5,000 - \$10,000	1,443	6	110	123	762	176	266		
\$10,000 - \$50,000	2,741	21	102	31	1,364	186	1,037		
Over \$50,000	902	5	54	16	69	49	709		
Total	9,116	35	272	364	2,471	559	5,415		

Appendix—Lowest Cost Plan by Amount of Claims

		Lowest Cost Plan (by % of Participants)							
Allowed Claims	# of Participants	B1000	C2000 with HRA	C3000 with HRA	H1500 with HSA	H2000 with HSA	H3000		
Less than \$1,000	1,541	0%	0%	0%	0%	0%	100%		
\$1,000 - \$3,000	1,531	0%	0%	6%	2%	0%	92%		
\$3,000 - \$5,000	958	0%	1%	10%	25%	15%	49%		
\$5,000 - \$10,000	1,443	0%	8%	9%	53%	12%	18%		
\$10,000 - \$50,000	2,741	1%	4%	1%	50%	7%	38%		
Over \$50,000	902	1%	6%	2%	8%	5%	79%		
Total	9,116	0%	3%	4%	27%	6%	59%		

